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EQUICIPIE DE COMPANY



Financial & Operating Results

February 16, 2023

Caution regarding *forward-looking* **statements**

From time to time, Manulife makes written and/or oral forward-looking statements, including in this presentation. In addition, our representatives may make forward-looking statements orally to analysts, investors, the media and others. All such statements are made pursuant to the "safe harbour" provisions of Canadian provincial securities laws and the U.S. Private Securities Litigation Reform Act of 1995.

The forward-looking statements in this document include, but are not limited to, statements with respect to possible share buybacks under our normal course issuer bid, expected expense savings in 2023 related to actions taken in 2021, the Company's strategic priorities and 2025 targets for its highest potential businesses, net promoter score, straight-through-processing, ongoing expense efficiency, portfolio optimization, employee engagement, its medium-term financial and operating targets, its ability to achieve out financed emissions and absolute scope 1 and 2 emissions targets, its ability to manage its long-term care and variable annuity blocks of business to maturity and its ability to secure future premium rate increases in respect of its long-term care policies and also relate to, among other things, our objectives, goals, strategies, intentions, plans, beliefs, expectations and estimates, and can generally be identified by the use of words such as "may", "will", "could", "should", "would", "likely", "suspect", "outlook", "expect", "intend", "estimate", "anticipate", "believe", "plan", "forecast", "objective", "seek", "aim", "continue", "goal", "restore", "embark" and "endeavour" (or the negative thereof) and words and expressions of similar import, and include statements concerning possible or assumed future results. Although we believe that the expectations reflected in such forward-looking statements and they should not be interpreted as confirming market or analysts' expectations in any way.

Certain material factors or assumptions are applied in making forward-looking statements and actual results may differ materially from those expressed or implied in such statements. Important factors that could cause actual results to differ materially from expectations include but are not limited to: general business and economic conditions (including but not limited to the performance, volatility and correlation of equity markets, interest rates, credit and swap spreads, inflation rates, currency rates, investment losses and defaults, market liquidity and creditworthiness of guarantors, reinsurers and counterparties); the ongoing prevalence of COVID-19, including any variants, as well as actions that have been, or may be taken by governmental authorities in response to COVID-19, including the impact of any variants; changes in laws and regulations; changes in accounting standards applicable in any of the territories in which we operate; changes in regulatory capital requirements; our ability to obtain premium rate increases on in-force policies; our ability to execute strategic plans and changes to strategic plans; downgrades in our financial strength or credit ratings; our ability to maintain our reputation; impairments of goodwill or intangible assets or the establishment of provisions against future tax assets; the accuracy of estimates relating to morbidity, mortality and policyholder behaviour; the accuracy of other estimates used in applying accounting policies, actuarial methods and embedded value methods; our ability to implement effective hedging strategies

and unforeseen consequences arising from such strategies; our ability to source appropriate assets to back our long-dated liabilities; level of competition and consolidation; our ability to market and distribute products through current and future distribution channels; unforeseen liabilities or asset impairments arising from acquisitions and dispositions of businesses; the realization of losses arising from the sale of investments classified as available-for-sale; our liquidity, including the availability of financing to satisfy existing financial liabilities on expected maturity dates when required; obligations to pledge additional collateral; the availability of letters of credit to provide capital management flexibility; accuracy of information received from counterparties and the ability of counterparties to meet their obligations; the availability and adequacy of reinsurance; legal and regulatory proceedings, including tax audits, tax litigation or similar proceedings; our ability to adapt products and services to the changing market; our ability to attract and retain key executives, employees and agents; the appropriate use and interpretation of complex models or deficiencies in models used; political, legal, operational and other risks associated with our non-North American operations; geopolitical uncertainty, including international conflicts, acquisitions or divestitures, and our ability to complete transactions; environmental concerns, including climate change; our ability to protect our intellectual property and exposure to claims of infringement; and our inability to withdraw cash from subsidiaries.

Additional information about material risk factors that could cause actual results to differ materially from expectations and about material factors or assumptions applied in making forward-looking statements may be found in our 2022 Management's Discussion and Analysis under "Risk Management and Risk Factors" and "Critical Actuarial and Accounting Policies", in our 2022 Management's Discussion and Analysis and in the "Risk Management" note to the Consolidated Financial Statements for the year ended December 31, 2022 as well as elsewhere in our filings with Canadian and U.S. securities regulators. The forward-looking statements in this presentation are, unless otherwise indicated, stated as of the date hereof and are presented for the purpose of assisting investors and others in understanding our financial position and results of operations, our future operations, as well as our objectives and strategic priorities, and may not be appropriate for other purposes. We do not undertake to update any forward-looking statements, except as required by law.

Conference call participants

Roy Gori President & Chief Executive Officer

Marc Costantini Global Head of Inforce Management

Damien Green President & CEO, Manulife Asia

Steve Finch Chief Actuary

Marianne Harrison President & CEO, John Hancock Scott Hartz Chief Investment Officer

Rahim Hirji Chief Risk Officer

Naveed Irshad President & CEO, Manulife Canada

Paul Lorentz President & CEO, Manulife Investment Management

Phil Witherington Chief Financial Officer



Overview and strategic update Roy Gori, President & Chief Executive Officer

Financial and operating results

Phil Witherington, Chief Financial Officer

Question & Answer session

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Overview and strategic update

Roy Gori *President & Chief Executive Officer*



Significant progress despite challenging environment

- 1. Strong 2022 results reflect strength of our diverse global franchise, despite a challenging environment
 - **Record** net income attributed to shareholders of **\$7.3 billion**
 - Highest ever remittances of \$6.9 billion
 - Strong new business value (NBV) growth of 25% and 18% in the U.S. and Canada, respectively
- 2. Significant risk reduction in portfolio
 - Reinsured >80%¹ of US variable annuity block (released \$2.5 billion of capital)
 - LTC + VA² earnings contribution reduced to 18%, compared with 25% in 2020³
 - Significant reduction to market sensitivities (interest rate⁴ at ~1/10th and equity⁵ at <1/2 of 2009)
- 3. Growing scale and market share
 - Fastest growing of the Top 3 pan-Asian life insurers between 2017 20216
 - Net inflows in Global WAM vs. industry outflows in North America⁷, and achieved **positive net flows in 12 out of 13 years**
 - Double-digit growth rates in Canada on net income, core earnings and NBV in 2022
- 4. Material deployment of capital to generate shareholder value
 - Bought back 4.1% of common shares in 2022 for \$1.9 billion and announced NCIB for up to 3% of shares, subject to TSX approval
 - Dividend increased at 10% CAGR (2017-2022); 3.5 cents or 11% increase in quarterly dividend for 1Q23
 - Purchased the remaining 51% of shares in Manulife TEDA and commenced exclusive partnership with VietinBank

Note: See "Caution regarding forward-looking statements" above. Core earnings is a non-GAAP financial measure. Percentage growth/decline in Core earnings, Net income, New business value is stated on a constant exchange rate basis. For more information on Remittances, New business value, non-GAAP and other financial measures, see "Non-GAAP and Other Financial Measures" below and that section in the 2022 MD&A, which is incorporated by reference. ¹ Represents a reduction in guarantee value on our Ust value annuity block compared with December 31, 2021. Guaranteed value on our Ust variable annuity block reduced by more than 90% compared with December 31, 2021. ² Includes core earnings from U.S. long-term care and Asia, Canada, and U.S. variable annuity block reduced by more than 90% compared with December 31, 2021. ² Includes core earnings from U.S. long-term care and Asia, Canada, and U.S. variable annuity block reduced by more than 90% compared with December 31, 2021. ² Includes core earnings from U.S. long-term care and Asia, Canada, and U.S. variable annuity block reduced by more than 90% compared with December 31, 2021. ² Includes core earnings from U.S. long-term care and Asia, Canada, and U.S. variable annuity block reduced by more than 90% compared with December 31, 2021. ² Includes core earnings from U.S. long-term care and Asia, Canada, and U.S. variable annuity block reduced by more than 90% compared with December 31, 2021. ² Includes core earnings from U.S. long-term care and Asia, Canada, and U.S. variable annuity so is 4020 willion of core investment gains. ⁴ Based on a comparison of the net income sensitivity as of 4Q22 vs 4Q09 to a -50bps interest rate shock. ⁴ Based on a comparison of the net income sensitivity as of 4Q22 vs 4Q09 to a -10% equity market shock. ⁶ Based on Actual Exchange Rates, Source: Company Financial Statements, Asia Operating Segments only. ⁷ North America only. Based on Strote on Neuroimate and the statements, Asia Operating Segments only. ⁷ North Americ

Significant progress despite challenging environment (cont'd)

- 5. Significant progress toward digital, customer leadership
 - Improved STP¹ by 15 percentage points to 83% from 2018 baseline
 - NPS² of +20, a significant **19-point improvement** from 2017 baseline
 - \$1 billion invested since 2018 in digital capabilities, driving continued efficiency improvement
- 6. Strengthened leadership position in ESG³
 - Net zero scope 1 & scope 2 greenhouse gas emissions
 - S&P Dow Jones Sustainability Index score improved by 10 points⁴ (Top 10% vs. industry peers)
 - **AA** MSCI ESG Ratings
- 7. Industry-leading team and culture
 - Top 6% engagement vs. industry peers⁵ (top quartile in each of the last 3 years)
 - Recognized as one of the World's Best Employers by Forbes for the third consecutive year
 - Named to Bloomberg's 2022 Gender Equality Index for the fourth consecutive year
- 8. Well positioned for transitioning to IFRS 17
 - No impact to fundamental economics of Manulife's business
 - Core earnings, book value and LICAT⁶ expected to be more stable
 - Significant and growing **CSM**⁷ balance, which will **drive future earnings growth**

Entering 2023 in a position of strength

- Macro environment presents challenges and opportunities, that we are well positioned to navigate
 Headwinds
 - Continued equity market and interest rate volatility
 - Short term impacts of transition from COVID zero policies
 - Slowing GDP in North America
- Uniquely positioned to capitalize on global megatrends
 - Growing middle class in Asia Pacific¹: 2 billion in 2020 to 3.5 billion in 2030
 - Aging population²: By 2030 1 in 6 people globally will be 60+, and 60% of 65+ are expected to be in Asia
 - Digitization of the consumer³: By 2025, >30 billion devices connected to the internet, >2X current levels
- Strong capital position provides flexibility to create shareholder value
- Strong leadership positions across attractive markets and businesses

Asia

- Top 3 pan-Asian life insurer⁴
- Leading Hong Kong pan-Asian insurer well positioned to benefit from the MCV⁵ and GBA⁶ opportunities

Global WAM

- Global leader in Retirement (~9 million individual customers)
- Top 10 global retail multi-manager⁷
- First global asset manager to acquire a 100% stake in a JV in China⁸

Other markets

- Leading life insurer in Canada (serving

1 in 4 Canadians and #1 in group benefits sales⁹)

 Global leader in behavioural insurance (~3 million customers)

Note: See "Caution regarding forward-looking statements" above. ¹ Source: Brookings, the unprecedented expansion of the global middle class (2017). ² Source: OECD population projection, (February 2021). ³ Source: Statista, Internet of Things and non-IOT active device connections worldwide from 2015 to 2025 (March 2021). ⁴ Ranking based on new business sales. For Manulife, new business sales refers to APE sales. Data based on publicly available information and sourced from local regulators and competitors' websites. ⁵ Mainland Chinese Visitors. ⁶ Greater Bay Area. ⁷ Managers assigning assets to others, based on The Largest Money Managers survey, Pension & Investment magazine 2022. ⁸ Manulife was the first global asset manager to acquire a 100% stake in a fully operating public fund management company in China through the purchase of the remaining 51% of Manulife TEDA Fund Management Co., LTD. shares from our joint venture partner. ⁹ Based on YTD 3Q22 figures from the 3Q22 LIMRA report released in November, 2022.

- Higher interest rates
- Normalization of COVID restrictions
- Asia GDP growth

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Financial and operating *results*

Phil Witherington Chief Financial Officer



9

10

Delivered solid core earnings despite lower new business in Asia and a *challenging* macro environment

2022

Post-Tax

\$5,782

\$6.182

400

817

(840)

1,099

\$7,294

36

4Q22

\$0.82

0.05

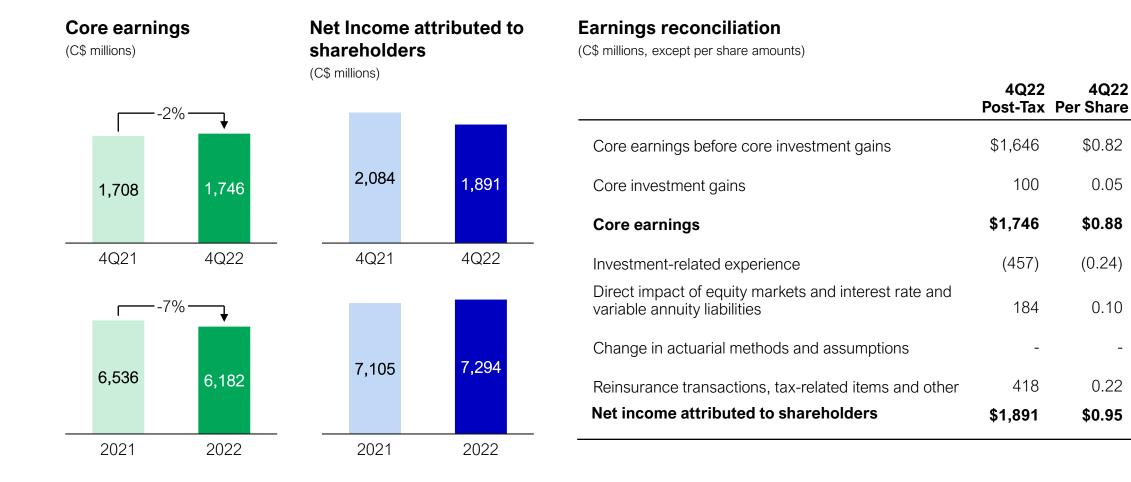
\$0.88

(0.24)

0.10

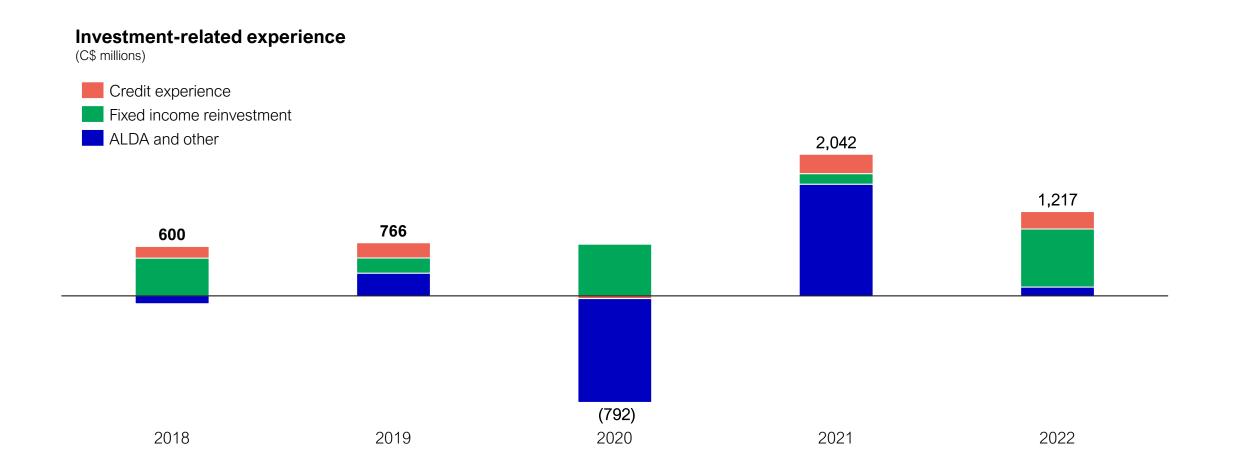
0.22

\$0.95



Note: Core earnings is a non-GAAP financial measure. Percentage growth/decline in Core earnings are stated on a constant exchange rate basis. Percentage growth/decline in core earnings are non-GAAP financial ratios. For more information on non-GAAP financial ratios, non-GAAP and other financial measures, see "Non-GAAP and Other Financial Measures" below.

Strong investment-related experience continued in 2022

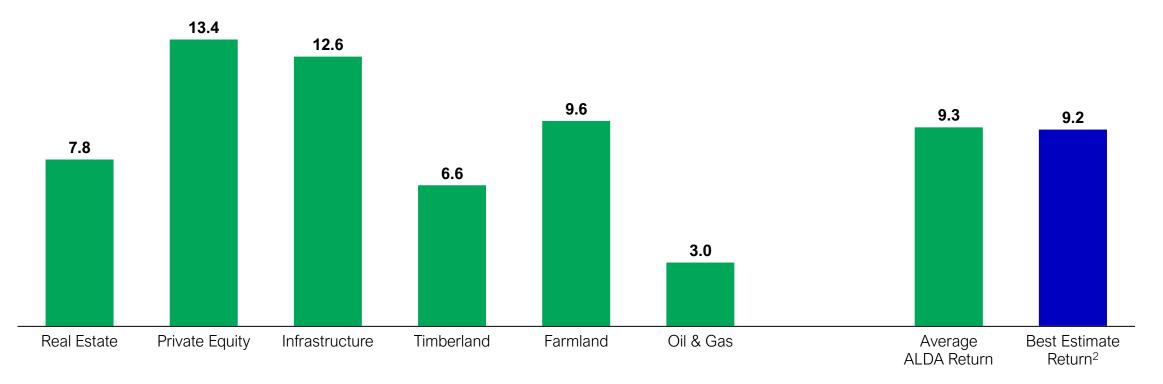


History of strong returns of 9.3% in our ALDA portfolio

18-year annualized returns by asset class

(%, 2005-2022)





¹ Average return represents the 18-year annualized average, weighted by the holdings in each category. Return data from 2010-2021 based on C-IFRS accounting returns and prior to 2010 based on asset class specific returns from portfolio managers using best available information and may not be comparable. Return data prior to 2015 includes the impact of FX on foreign holdings. Oil & Gas returns reflects NAL until sold in 2021 for Whitecap common shares. Whitecap return is reflected in the direct impact of equity markets. ² Over a 20-year horizon, our best estimate return assumptions range between 5.25% and 11.5%, with an average of 9.2% based on the current asset mix backing our guaranteed insurance and annuity business as of December

Solid core earnings supported by *robust in-force earnings* despite the U.S. variable annuity reinsurance transactions

Source of earnings¹

| (C\$ millions) | Core earnings | | Net income | | е | |
|-------------------------------------------------------------|---------------|-------|------------|-------|-------|-----------------|
| | 4Q21 | 4Q22 | Change | 4Q21 | 4Q22 | Change |
| Expected profit from in-force business | 1,128 | 1,149 | (1)% | 1,128 | 1,149 | (1)% |
| Impact of new business | 334 | 279 | (21)% | 334 | 279 | (21)% |
| Core investment gains | 125 | 108 | (14)% | 125 | 108 | (14)% |
| Experience gains (losses) (excluding core investment gains) | (115) | (67) | 44% | 520 | (174) | nm ² |
| Management actions and changes in assumptions | (1) | (1) | 12% | (430) | 75 | nm ² |
| Earnings on surplus funds | 166 | 318 | 85% | 426 | 194 | (55)% |
| Other | 45 | 18 | (64)% | 50 | 23 | (58)% |
| Insurance | 1,682 | 1,804 | 4% | 2,153 | 1,654 | (25)% |
| Global Wealth and Asset Management | 439 | 317 | (31)% | 438 | 401 | (12)% |
| Manulife Bank | 54 | 74 | 37% | 54 | 74 | 37% |
| Unallocated overhead | (121) | (147) | (22)% | (121) | (147) | (22)% |
| Income before income taxes | 2,054 | 2,048 | (4)% | 2,524 | 1,982 | (24)% |
| Income tax (expense) recovery | (346) | (302) | 15% | (440) | (91) | 80% |
| Earnings available to shareholders | 1,708 | 1,746 | (2)% | 2,084 | 1,891 | (14)% |

Expected profit from in-force business

decreased, driven by the U.S. variable annuity reinsurance transactions

Excluding the impact of the U.S. variable annuity reinsurance transactions, in-force earnings would have increased 5% compared with 4Q21

Higher core earnings on surplus primarily driven by higher investment income and favourable seed money investment results

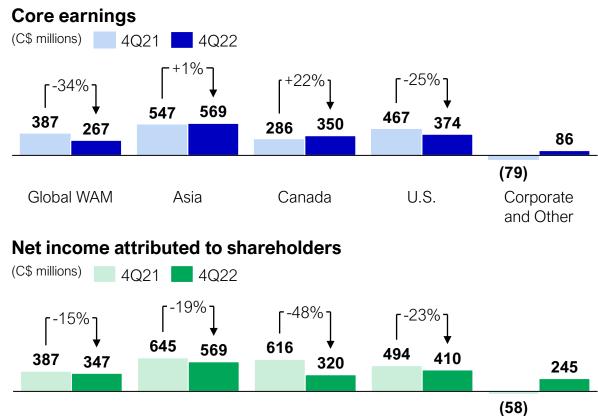
Lower new business gains driven by lower brokerage sales in the U.S., and lower sales and unfavourable product mix in Asia

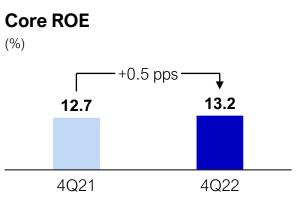
Core experience losses were primarily driven by net unfavourable policyholder experience in the U.S., partially offset by the favourable experience in Canada

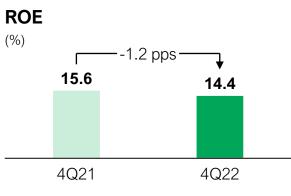
Global WAM earnings decreased mainly due to the unfavourable impact of markets on net fee income

Note: Percentage growth/decline are stated on a constant exchange rate basis. ¹ The Source of Earnings (SOE) analysis is prepared following the Office of the Superintendent of Financial Institutions Canada's ("OSFI's") Source of Earnings Disclosure (Life Insurance Companies) guideline. The SOE is used to identify the primary sources of gains or losses in each reporting period. The expected profit from in-force business denominated in foreign currencies is translated at the current quarter's statement of

Solid core earnings and core return on equity supported by in-force growth in Asia and Canada







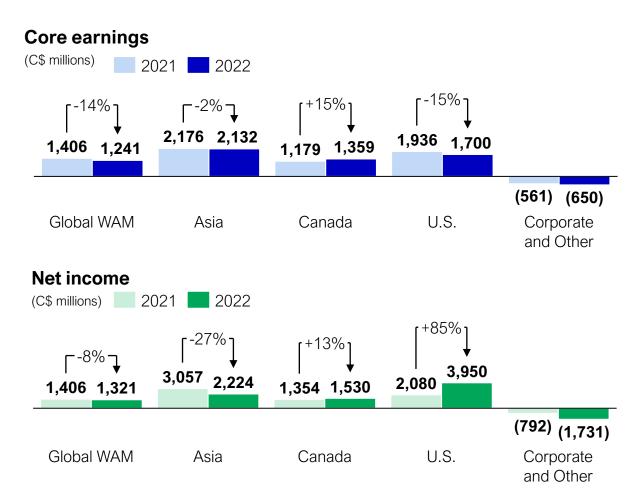
Global WAM Asia Canada U.S. Corporate and Other

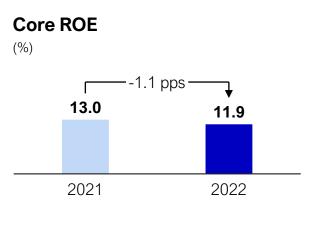
Note: Core earnings is a non-GAAP financial measure. Percentage growth/decline in Net income attributed to shareholders and Core earnings are stated on a constant exchange rate basis and are non-GAAP financial ratios. Core return on common shareholders' equity ("core ROE") is a non-GAAP ratio. For more information on non-GAAP financial ratios, non-GAAP and other financial measures, see "Non-GAAP and Other Financial Measures" below.

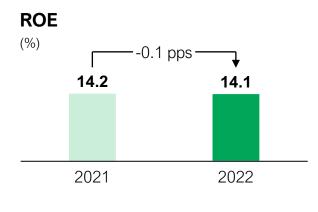
14

15

FY 2022 core earnings supported by *strong* **Canada and** *resilient* **Asia results**

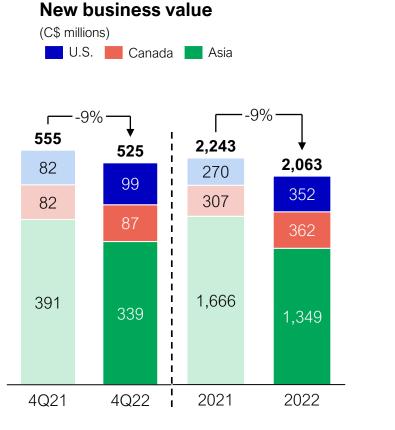


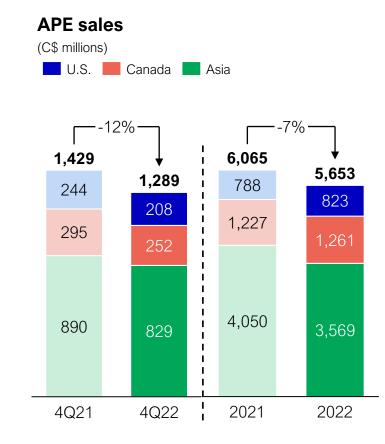




Note: Core earnings is a non-GAAP financial measure. Percentage growth/decline in Net income attributed to shareholders and Core earnings are stated on a constant exchange rate basis and are non-GAAP financial ratios. Core return on common shareholders' equity ("core ROE") is a non-GAAP ratio. For more information on non-GAAP and other financial measures, see "Non-GAAP and Other Financial Measures" below.

Strong NBV growth in North America, Asia impacted by challenging operating environment





- In Asia, 4Q22 APE sales and NBV sales declined primarily due to a decline in Hong Kong as weaker customer sentiment continued from the prior quarter
- In Canada, 4Q22 APE sales decreased mainly due to lower segregated fund and participating insurance sales, partially offset by higher group insurance sales. 4Q22 NBV increase was driven by higher insurance margins partly offset by lower annuities volumes
- In the US, 4Q22 APE sales decreased due to reduced domestic consumer demand amid volatile equity markets, partially offset by an increase in international sales. Higher 4Q22 NBV was driven by higher interest rates, higher international sales volumes and product actions, partially offset by lower brokerage sales volumes

Delivered positive net flows in 2022 despite challenging markets and record industry fund outflows in North America

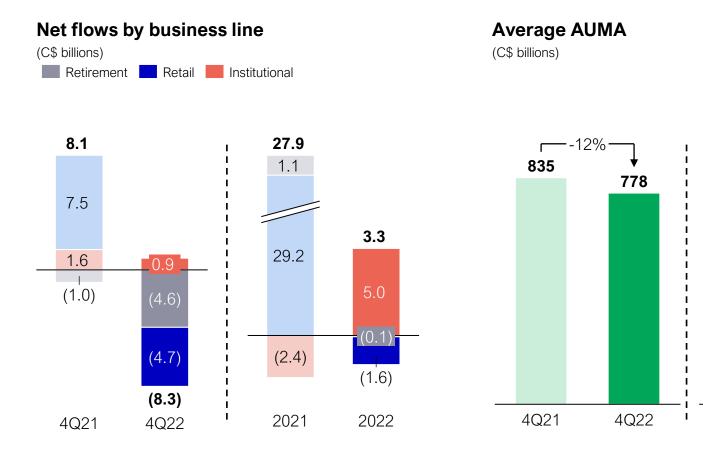
-4%

788

2022

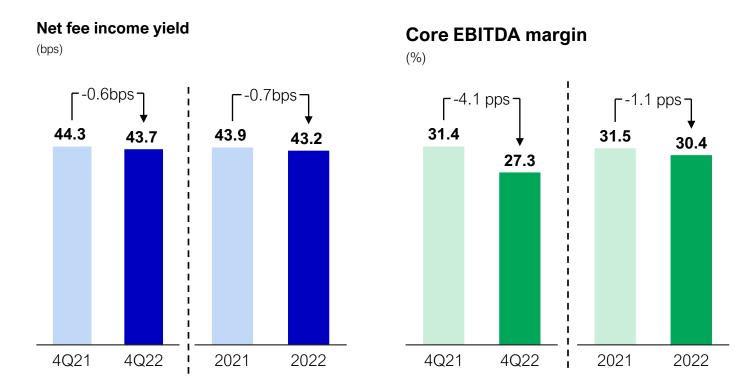
798

2021



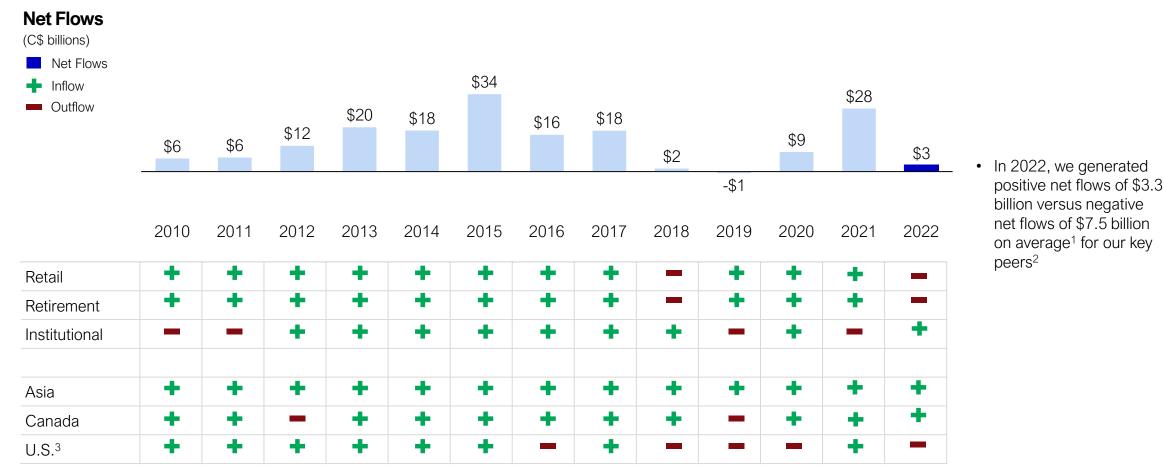
- Lower 4Q22 Retail net flows reflected higher mutual fund redemptions and decreased investor demand amid higher interest rates and equity market declines
- 4Q22 Retirement net flows declined due to higher plan redemptions and lower new plan sales in the U.S.
- Lower average AUMA driven by unfavourable market impact in 2022

Resilient core EBITDA margin and net fee income yield



- 4Q22 net fee income yield was modestly lower driven by lower fee spread
- 4Q22 lower core EBITDA margin reflects decline in net fee income from lower average AUMA

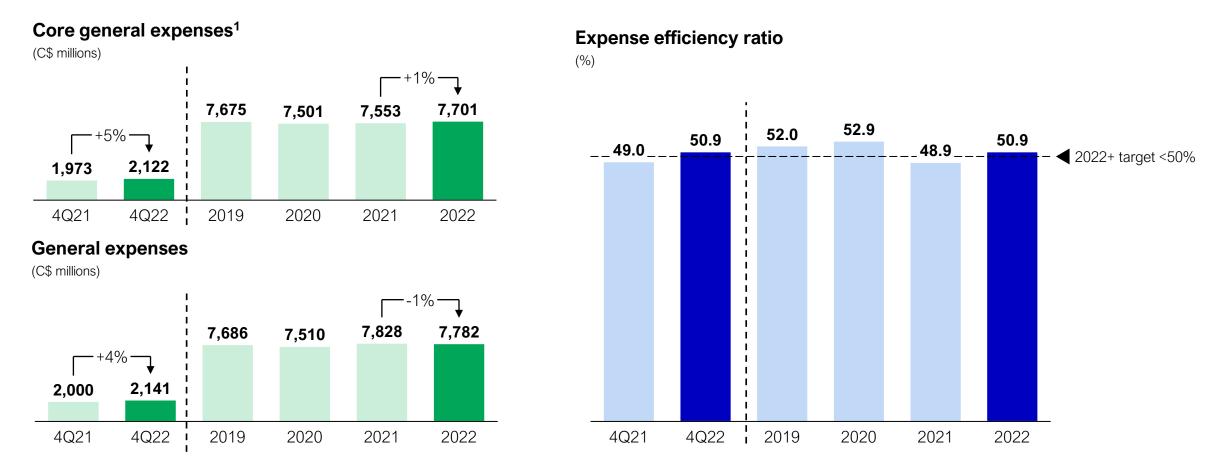
Global WAM achieved positive net flows in twelve of the past thirteen years, driven by our diverse business model



¹ Simple average. ² Peers were selected based on their similarities to MIM's businesses, geographical presence, and are primarily active asset managers. Net flows data is sourced from public company disclosures and includes Amundi, Great-West Lifeco, Invesco, Principal Financial Group, Prudential, Sun Life, T. Rowe Price and Voya. To ensure a comparable peer set, some peers have been excluded from certain years due to inorganic expansions/activities. FX rates utilized based on annual averages and sourced from Bloomberg. ³ U.S. business line includes Europe.

19

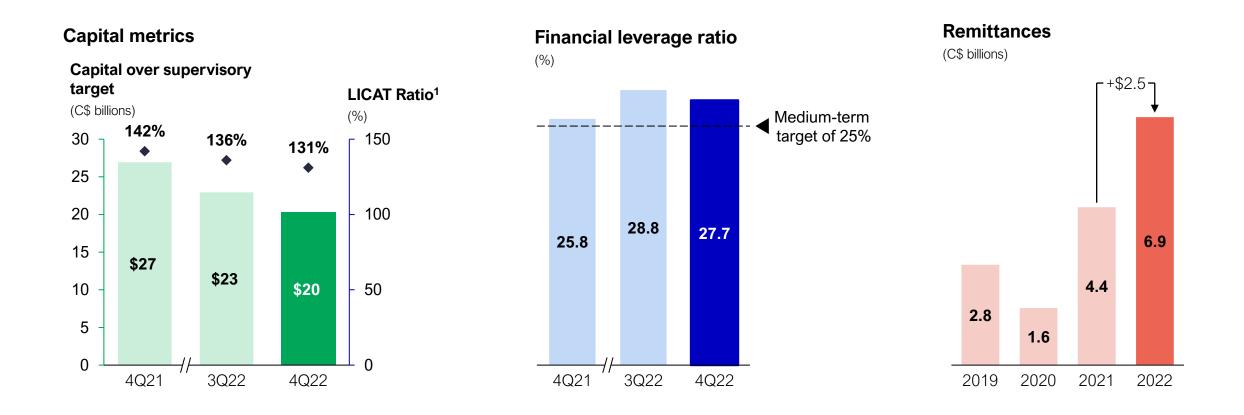
General expenses *in line* **with 2021 reflecting** *disciplined* **expense management and focus on digitization and efficiency**



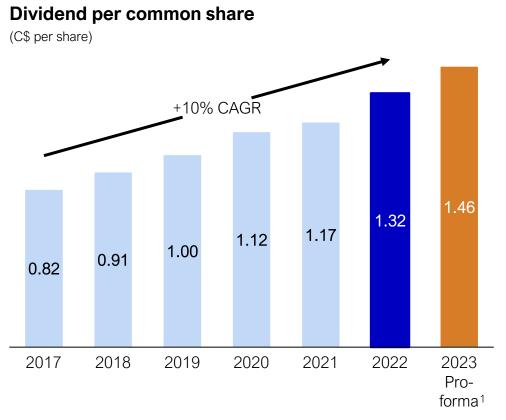
¹ Core general expenses is a non-GAAP financial measure. Percentage changes in core general expenses and general expenses are stated on a constant exchange rate basis and is a non-GAAP financial ratio. Expense efficiency ratio is a non-GAAP financial ratio. For more information on non-GAAP financial ratio, non-GAAP and other financial measures, see "Non-GAAP and Other Financial Measures" below.

20

Delivered record remittances and continued financial flexibility



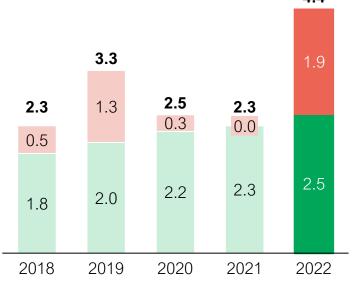
Committed to shareholder returns with a 61% *growth* **in dividend per share over the past five years**











- Over the past five-year period (2018 – 2022), we returned C\$14.7 billion to shareholders, representing approximately 33% of our market capitalization²
- Announced our intention to launch a Normal Course Issuer Bid ("NCIB") to purchase for cancellation up to 3% of outstanding common shares, subject to the approval of the Toronto Stock Exchange ("TSX")

Note: See "Caution regarding forward-looking statements" above. ¹ Pro forma assumes the announced 4Q22 dividend per share will be paid for all the four quarters in 2023. ² As of December 31, 2022

4Q22 and full year 2022 financial summary

| | | | Fo | urth Quarter | | | Full Year |
|------------------|------------------------------------------|---------|---------|-------------------|---------|---------|--------------------------|
| | (C\$ millions, unless noted) | 4Q21 | 4Q22 | Change | 2021 | 2022 | Change |
| | Net income attributed to shareholders | \$2,084 | \$1,891 | ▼ \$193 | \$7,105 | \$7,294 | ▲ \$189 |
| | Core earnings | \$1,708 | \$1,746 | ▼ 2% | \$6,536 | \$6,182 | ▼ 7% |
| | Earnings per common share (C\$) | \$1.03 | \$0.95 | ▼ 8% ² | \$3.54 | \$3.68 | ▲ 4% ² |
| Profitability | Core earnings per common share (C\$) | \$0.84 | \$0.88 | ▲ 5% ² | \$3.25 | \$3.10 | ▼ 5% ² |
| | Core return on equity (%) | 12.7% | 13.2% | ▲ 0.5 pps | 13.0% | 11.9% | ▼ 1.1 pps |
| | Expense efficiency ratio (%) | 49.0% | 50.9% | ▲ 1.9 pps | 48.9% | 50.9% | ▲ 2.0 pps |
| | APE sales (C\$ billions) | \$1.4 | \$1.3 | ▼ 12% | \$6.1 | \$5.7 | ▼ 7% |
| | New business value | \$555 | \$525 | ▼ 9% | \$2,243 | \$2,063 | ▼ 9% |
| Growth | Global WAM net flows (C\$ billions) | \$8.1 | \$(8.3) | ▼ \$16.4 | \$27.9 | \$3.3 | ▼ \$24.6 |
| | Global WAM core EBITDA margin (%) | 31.4% | 27.3% | ▼ 410 bps | 31.5% | 30.4% | v 110 bps |
| | Global WAM average AUMA (C\$ billions) | \$835 | \$778 | ▼ 12% | \$798 | \$788 | ▼ 4% |
| | MLI's LICAT total ratio ¹ (%) | 142% | 131% | 🔻 11 pps | 142% | 131% | v 11 pps |
| Balance sheet | Financial leverage ratio (%) | 25.8% | 27.7% | ▲ 1.9 pps | 25.8% | 27.7% | ▲ 1.9 pps |
| | Remittances (C\$ billions) | n/a | n/a | n/a | \$4.4 | \$6.9 | ▲ \$2.5 |
| | Dividend per common share (C\$) | \$0.33 | \$0.33 | In line | \$1.17 | \$1.32 | ▲ 13% |

Note: Core earnings is a non-GAAP financial measure. Core earnings per common share, Core return on equity, Expense efficiency ratio, and Core EBITDA margin are non-GAAP financial ratio. Percentage growth/decline in Core earnings, APE Sales, New business value, and Global WAM Average AUMA are stated on a constant exchange rate basis. Percentage growth/decline in core earnings and earnings per common share is a non-GAAP financial ratios. For more information on NBV, Net flows, Non-GAAP ratios, Non-GAAP and other financial measures, see "Non-GAAP and Other Financial Measures" below and that section in the 2022 MD&A, which is incorporated by reference. ¹ Life Insurance Capital Adequacy Test (LICAT) Total Ratio of The Manufacturers Life Insurance Company (MLI) as at December 31, 2022. ² Based on an actual exchange rate basis.

Financial *targets* **summary**

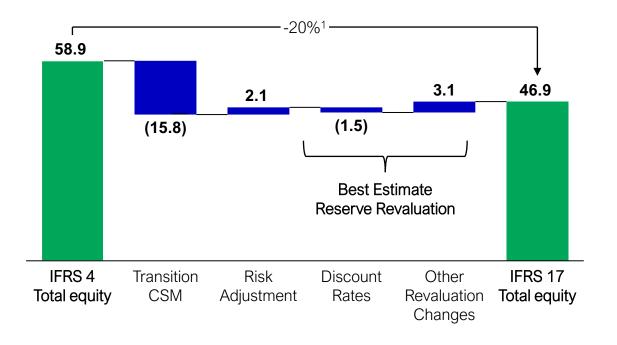
| | 2022 | 5-Year ¹ |
|------------------------------|-------|---------------------|
| Core EPS growth ² | -5% | +7% |
| Core ROE | 11.9% | 12.5% |
| Leverage ratio | 27.7% | 26.8% |
| Core dividend payout ratio | 43% | 37% |
| EPS growth ² | +4% | +9% |
| ROE | 14.1% | 12.7% |
| Common share dividend payout | 36% | 36% |

Note: See "Caution regarding forward-looking statements" above. Core return on equity, core earnings per share growth, and common share core dividend payout ratio ("dividend payout ratio") are non-GAAP ratios. For more information see "Non-GAAP and Other Financial Measures" below and that section in our 2022 MD&A. ¹ Core EPS growth and EPS growth for the 5-year period ending 2022 were calculated using a compound annual growth rate while core ROE, ROE, leverage ratio, core dividend payout ratio and common share dividend payout ratio were calculated using simple average. The 5-year compound annual growth rate for EPS was 30%, but in the table we adjusted 2017 EPS for the \$2.8 billion charges related to the impact of U.S. Tax Reform, and changes to the portfolio asset mix backing certain legacy businesses. ² Based on an actual exchange rate basis. On a constant exchange rate (CER) basis, core EPS decreased 6% and reported

| Medium-Term Targets | | | |
|---------------------|-----------|--|--|
| | 10% – 12% | | |
| | 13%+ | | |
| | 25% | | |
| | 30% - 40% | | |

Total equity decreased by 20% upon transition to IFRS 17 on January 1, 2022 primarily due to *establishing the CSM*

Opening IFRS balance sheet, total equity adjustments C\$ billions, as of January 1, 2022



Key adjustments:

- **Transition CSM**: New IFRS 17 liability that represents unearned profits. The CSM will be treated as available capital under LICAT and will contribute to core earnings in the future
- **Risk Adjustment**²: Changes to the provision held for non-economic risk on the application of IFRS 17
- **Discount Rates²:** Changes in the economic assumptions used in the determination of liabilities under IFRS 17, and changes in the value of assets backing liabilities under IFRS 9
- Other Revaluation Changes: Includes other changes in equity created by the application of IFRS 17. This includes changes to contract classifications, variable annuity guarantee contracts, and contract boundaries which increases the capitalization of future profits, changes to the reserving for future taxes, and other changes related to the application of IFRS 17

¹ Included in the total equity impact is the transition impact on participating policyholders' equity and non-controlling interests, which increased by \$1.1 billion.

² Excludes impact on variable annuity guarantee business.

Update on IFRS 17 transition impact

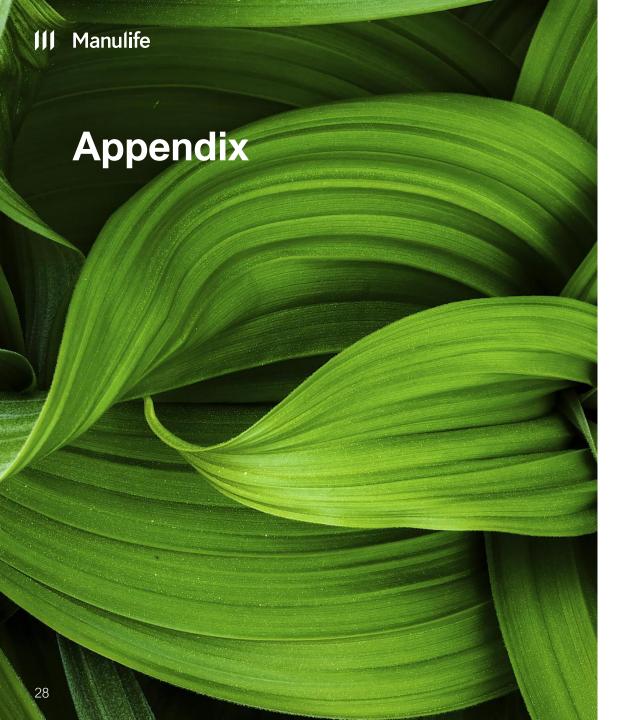
| | | Previously Communicated in 2022 ¹ | February 2023 | |
|---------------------------------------------------------------------|----------------------------------------------------------|-------------------------------------------------|-----------------------------------------------------------|--|
| Interim update on IFRS 17 transition impacts | 2022 Core earnings (decrease vs. IFRS 4) | ~10% | 5% - 10% | |
| | Total equity (decrease vs. IFRS 4) | ~20% on Jan. 1, 2022 ² | ~15% on Jan. 1, 2023 | |
| | BVPS ³ (decrease vs. IFRS 4) | n/a | ~20% on Jan. 1, 2023 | |
| | MLI's LICAT total ratio ⁴ (impact vs. IFRS 4) | approximately neutral ⁵ | low single-digit increase on Jan. 1, 2023 ⁶ | |
| | Core EPS growth | 10% - 129 | % | |
| Medium- term Financial Targets ⁷ (No change) | Core ROE | 15%+ | | |
| | Dividend payout ratio | 35% - 45% | | |
| | CSM balance growth | 8% - 10% | | |
| | New business CSM growth | 15% | | |

Note: See "Caution regarding forward-looking statements" above. See KPI definitions in appendix below.

¹ Transition impact estimates on core earnings and total equity were first published on May 12, 2022. Transition impact estimate on MLI's LICAT total ratio was first disclosed in 2Q22 MD&A.² IFRS 17 opening balance sheet total equity in the previous slide and in Note 2 of the December 31, 2022 financial statements was inline with this guidance. ³ Book value per common share. ⁴ Based on OSFI's final Life Insurance Capital Adequacy Test (LICAT) 2023 guideline issued on July 21, 2022. ⁵ Based on June 30, 2022 market conditions. ⁶ Based on December 31, 2022 market conditions. ⁷ Under IFRS 17. For more information on our medium-term financial and operating targets, see 2022 MD&A. Also no change to the remaining targets include leverage ratio,

26 expense efficiency ratio, core earnings from highest potential businesses, core earnings from Asia region (insurance + WAM) and core earnings from LTC and VA. **III** Manulife

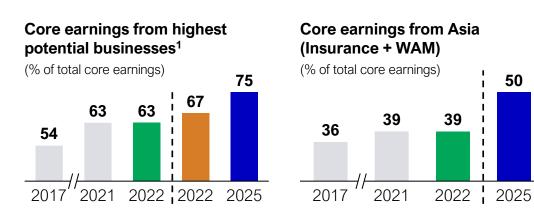
Question & Answer session



- Full year 2022 strategic update
- Operating segment performance
- Invested asset mix
- Credit experience
- Sensitivities
- KPI definitions
- Non-GAAP and other financial measures

Full year 2022 strategic update

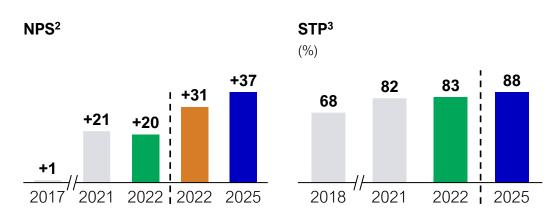
Accelerate Growth



- Highest potential businesses generated 63% of total company core earnings, up 9 percentage points from our 2017 baseline and in line with 2021. Although lower than our 2022 target due to temporary headwinds, we remain committed to achieving our 2025 target
- Further bolstered our presence in high-growth attractive markets in Asia through acquiring full ownership interest of MTEDA and a significant minority equity position in ARCH Capital
- Expanded our digital learning platform ManuAcademy in Asia and introduced Manulife MasterClass to share best practices from MDRT⁴ agents
- Extended the Manulife Vitality program to all eligible new retail term and universal life insurance • policies

Digital, Customer Leader





- NPS score of +20 marked a significant 19 point improvement from our 2017 baseline. While short of our ambitious 2022 target due to workforce capacity constraints in 1H22, we have since addressed the issue and remain confident and committed to achieving our 2025 target
- Made consistent progress on our global STP objectives with a 15 percentage point improvement from our 2018 baseline
- Increased adoption of ePOS in Asia, our proprietary digital onboarding app, by 15 percentage points to 89%
- Accelerated the utilization of our digital claims platform in Canada and reduced Group Benefits claims processing times by 60%
- Reduced the time to complete background checks for new producers within our digital and traditional brokerage channels by over 90% on average via automation in the U.S.

2022 Target 2025 Target

Note: Comparison to 2021. See "Caution regarding forward-looking statements" above. Please refer to the sections "Strategic priorities" and "Core earnings related to strategic priorities" in our 2022 MD&A and "Non-GAAP and Other Financial Measures" below. Core earnings is a non-GAAP financial measure. Percentage growth/decline in core earnings is a non-GAAP financial ratio.

¹ Highest potential businesses include Asia, Global WAM, Canada group benefits, and behavioural insurance products. ² Relationship Net Promotor Score. ³ Straight-through-processing includes money movement. ⁴ Million Dollar Round Table.

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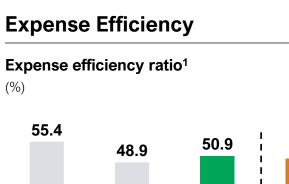
2025

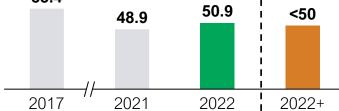
50

Full year 2022 strategic update

→

2022 +



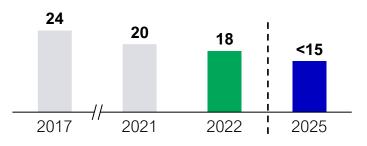


- Delivered on our 2022 target of \$1 billion in expense efficiencies in 2020, 2 years ahead of schedule and an expense efficiency ratio of 48.9% in 2021
- Core general expenses and general expenses were in line with 2021 and our expense efficiency ratio was 50.9% despite the inflationary environment, reflecting our strategic focus on digitalization and efficiency and the value of our disciplined approach to managing operating expenses



Core earnings contribution from LTC & VA² (% of total core earnings)

2025

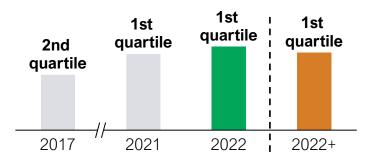


- Previously achieved our 2022 target to release \$5 billion of capital in 2019, 3 years ahead of schedule
- Completed two transactions in 2022 to reinsure over 80% of our legacy U.S. variable annuity block and released \$2.5 billion of capital
- Delivered a total of \$9 billion of cumulative capital benefits since 2018





Employee engagement³

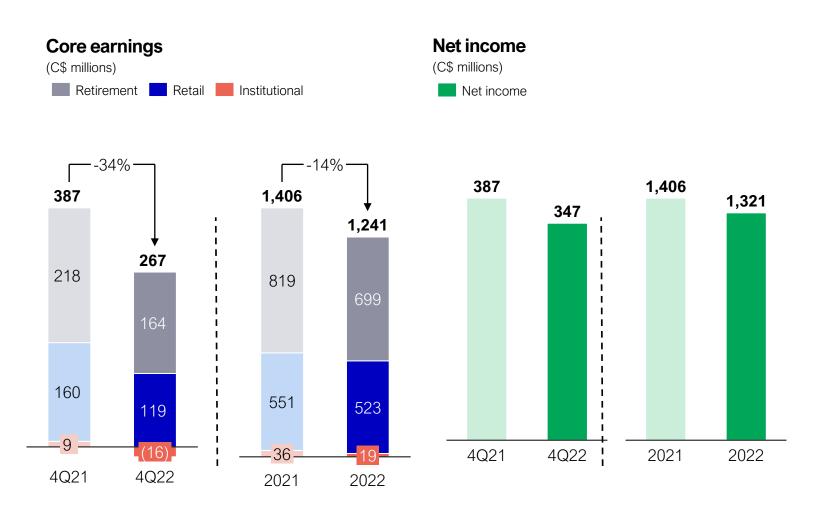


- Achieved a top quartile employee engagement rank since 2020 and we were ranked in the top 6% amongst Gallup's global finance and insurance company benchmark in 2022
- Recognized as one of the World's Best Employers by Forbes for the third consecutive year
- Named to Bloomberg's 2022 Gender-Equality Index for the fourth consecutive year

2022 Target 2025 Target

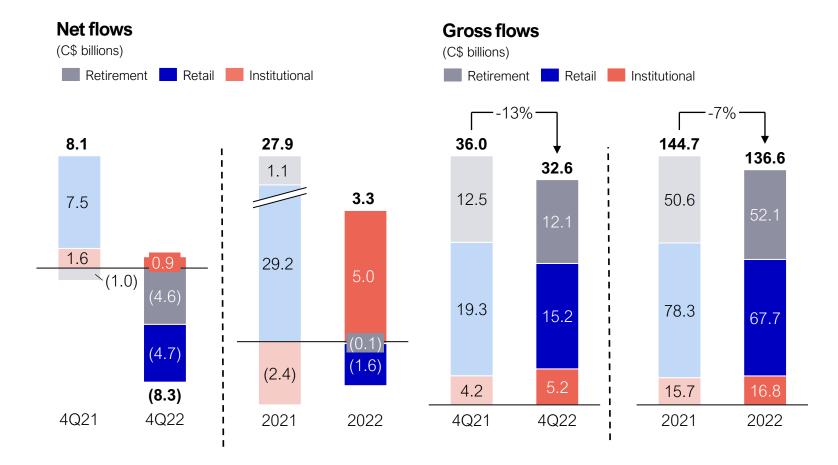
Note: See "Caution regarding forward-looking statements" above. Please refer to the sections "Strategic priorities" and "Core earnings related to strategic priorities" in our 2022 MD&A. ¹ Expense efficiency ratio is a non-GAAP ratio. ² 2021 impact normalized for COVID-19-related LTC gains. ³ Employee engagement survey amongst global financial services and insurance peers.

Global WAM: Core earnings impacted by market headwinds



- 4Q22 core earnings declined primarily due to lower net fee income from lower average AUMA, and the non-recurrence of favourable tax benefits in 4Q21
- 4Q22 net income decreased due to lower core earnings, partially offset by a onetime net gain resulting from our acquisition of the remaining equity interest in Manulife TEDA Fund Management Co., LTD.

Global WAM: Delivered *positive* **net flows in 2022**



- Lower 4Q22 Retail net flows reflected higher mutual fund redemptions and decreased investor demand amid higher interest rates and equity market declines
- 4Q22 Retirement net flows declined due to higher plan redemptions and lower new plan sales in the U.S.
- 4Q22 gross flows declined due to drivers mentioned above as well as lower new plan sales in Retirement. This was partially offset by higher sales of fixed income mandates in Institutional

Global WAM: Solid long-term investment performance

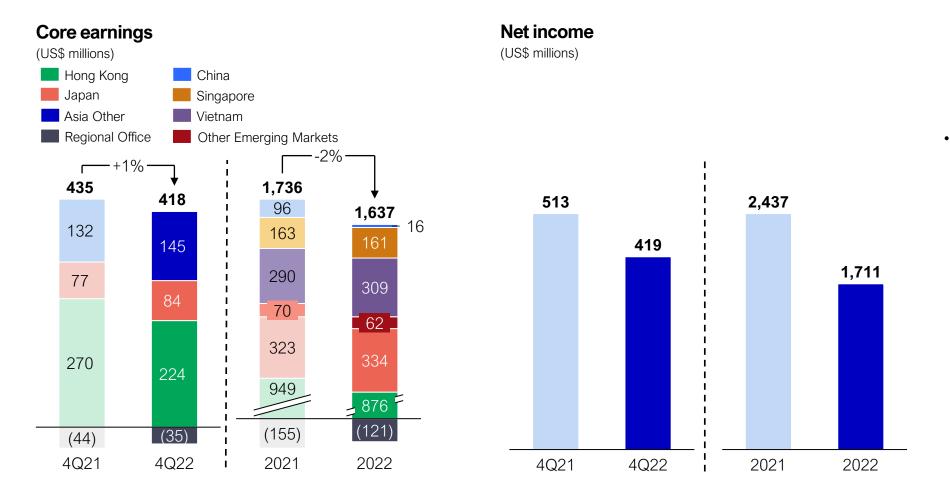
| Public Asset class | | 1-Year | 3-Year | 5-Year | |
|---------------------------|------------|------------------------------|--------------|--------|--|
| | % of total | % of assets above peer/index | 0-49% 50-69% | 70-89% | |
| Equity | 39% | 48% | 58% | 56% | |
| Fixed income ¹ | 29% | 50% | 82% | 83% | |
| Asset allocation | 24% | 37% | 44% | 50% | |
| Balanced | 7% | 16% | 93% | 97% | |
| Alternatives 1% | | 100% | 73% | 37% | |
| Total ² | 100% | 44% | 64% | 65% | |

Note: Past performance is not indicative of future results. Investment performance data is as of December 31, 2022 and is based on preliminary data available at that time. The performance data reflects representative information for all of Global WAM's Retail, Institutional, Insurance and Retirement platforms, globally. Performance shown is derived from applicable benchmarks or peer median information, as selected by Global WAM. This calculation does not include non-benchmarked assets. Peer medians are based in part on data from Morningstar, Inc. ¹ Fixed Income includes Money Market products and strategies. ² Asset Allocation AUM includes component funds managed by Global WAM. ³ Investment performance represents assets under management of \$572.4 billion. The \$572.4 billion represents Global WAM managed AUM and does not include assets under administration. Global WAM AUM excludes liability-driven investment assets, Private Markets' funds and accounts, passive strategies, as well as certain assets managed on behalf of the Company's other Segments and select Retirement assets. The performance data does not include accounts terminated prior to December 31, 2022 and accounts for which data is not yet available. If such accounts had been included, the performance data provided may have differed from that shown. Performance comparisons shown are gross of fees for Institutional accounts and net of fees for funds.

33 Fund performance reflects the reinvestment of dividends and distributions.

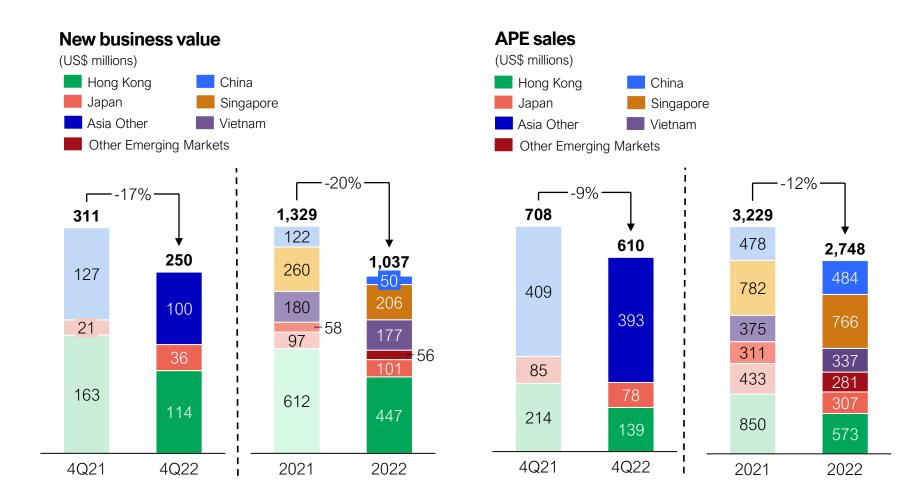
Our strategies are performing in line with expectations given the current market conditions and our long-term performance³ track records remain solid

Asia: *Resilient* core earnings supported by strong in-force growth



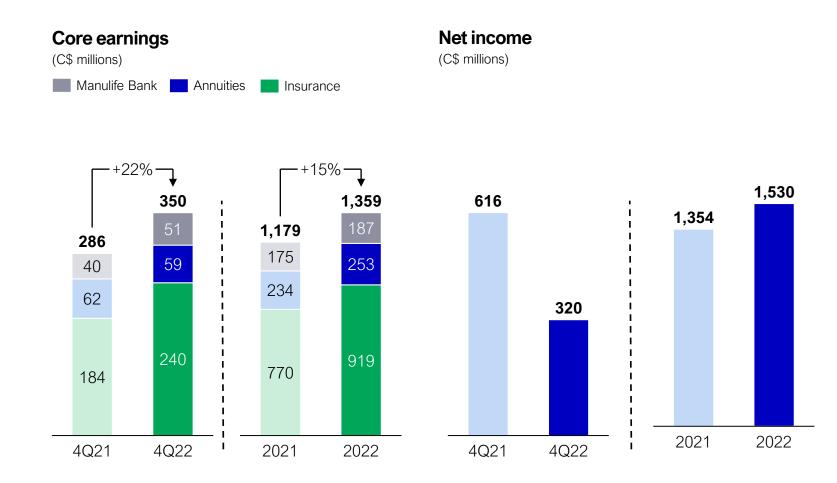
4Q22 core earnings increased driven by in-force business growth, as well as higher new business volumes and favourable product mix in Japan and Vietnam, partially offset by lower new business gains primarily in Hong Kong

Asia: *Challenging* market environment impacted APE sales and NBV



- 4Q22 APE sales decreased driven by lower volumes in Hong Kong as weaker customer sentiment continued from the last quarter
- 4Q22 NBV decreased primarily driven by lower sales in Hong Kong and changes in product mix in Asia Other, partly offset by growth in new business margin in Japan

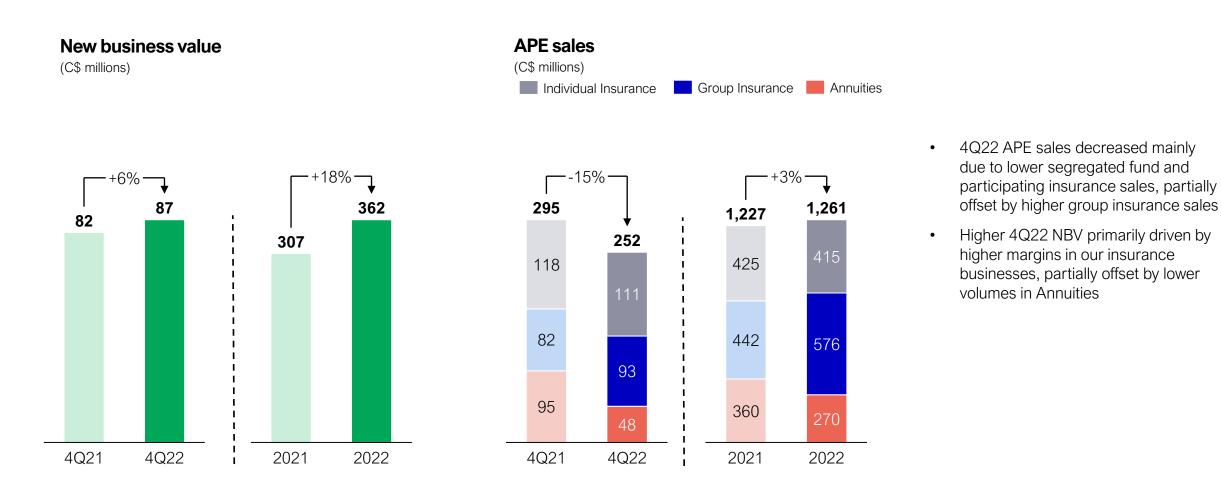
Canada: *Double-digit* **growth** in core earnings



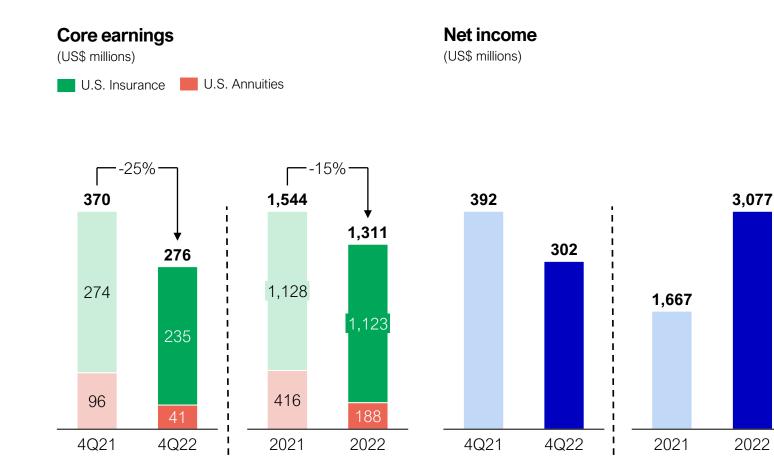
- Higher 4Q22 core earnings primarily reflects favourable experience gains in all business lines, higher bank earnings and higher insurance inforce earnings, partly offset by the impact of an increase in corporate income tax rates and lower segregated fund in-force earnings due to lower equity markets
- Lower 4Q22 net income is mainly due to a modestly negative investment experience, in contrast to a large positive market movement seen in 4Q21

Note: Order of the vertical bars on the chart correspond to the order in the legend. Percentage change in core earnings is stated on a constant exchange rate basis and is a non-GAAP ratio. For more information on non-GAAP and other financial measures, see "Non-GAAP and Other Financial Measures" below.

Canada: *Strong* **growth** in new business value



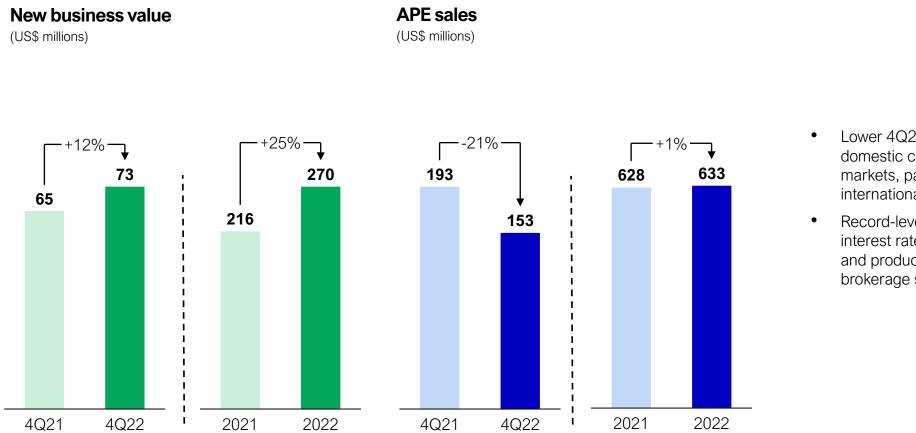
U.S.: Core Earnings *impacted* by reinsurance transactions and lower new business gains



• Lower 4Q22 core earnings primarily as a result of variable annuity reinsurance transactions that closed in 2022, lower new business gains and lower other experience gains in Insurance, partially offset by more favourable long-term care policyholder experience

Note: Order of the vertical bars on the chart correspond to the order in the legend. Percentage change in core earnings is stated on a constant exchange rate basis and is a non-GAAP ratio. For more information on non-GAAP and other financial measures, see "Non-GAAP and Other Financial Measures" below.

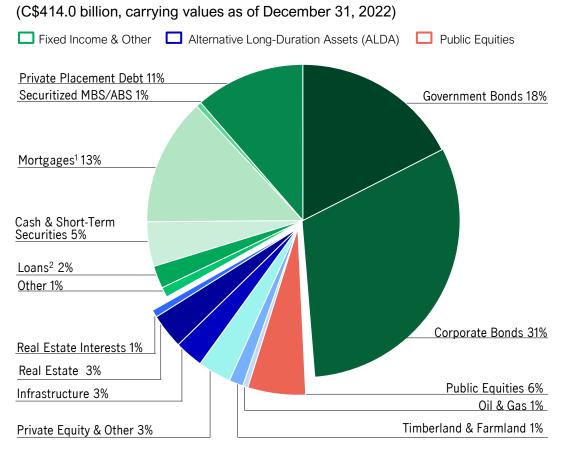
U.S.: Double-digit growth on NBV compared with the prior year



- Lower 4Q22 APE sales due to reduced domestic consumer demand amid volatile equity markets, partially offset by strong growth in international sales
- Record-level 4Q22 NBV driven by higher interest rates, higher international sales volumes and product actions, partially offset by lower brokerage sales volumes

Diversified *high quality* **asset mix avoids risk concentrations**

Total invested assets

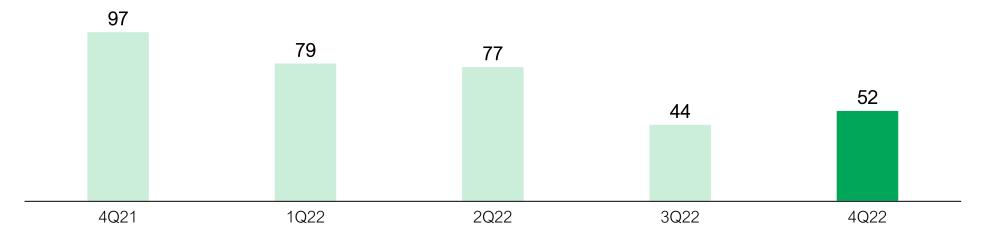


- High quality and diverse asset mix
 - 96% of bonds are investment grade
 - Large holdings in defensive Government and Utility bonds
 - 71% of bonds are rated A or higher
- ALDA generates enhanced yield; minimizes need to pursue riskier fixed income strategy
 - Portfolio is positioned at the low end of the risk return spectrum with ~75% in real assets and ~25% in Private Equity
- Robust risk management framework
 - Has supported our underwriting and favourable credit quality
- No exposure to Russia or Ukraine

Credit experience

Net credit experience

(C\$ millions, post-tax)



| (C\$ millions) | 4Q21 | 1Q22 | 2Q22 | 3Q22 | 4Q22 |
|---------------------------------|------|------|------|------|------|
| Change in ratings | 28 | 19 | 21 | (5) | (8) |
| Impairments, net of recoveries | 12 | 3 | 6 | (2) | 3 |
| Release of best estimate credit | 57 | 57 | 50 | 51 | 57 |
| Net Credit Experience | 97 | 79 | 77 | 44 | 52 |

42

Interest rate related sensitivities remain within our risk appetite limits

| | 30 | 3Q22 | | 22 |
|-----------------------------------------------------------------------------------------------------------------------------------------------|--------|---------|--------|---------|
| Potential impact¹ of an immediate parallel change in "all rates": (C\$ millions) | -50bps | +50bps | -50bps | +50bps |
| Net income attributed to shareholders | nil | nil | (100) | 100 |
| Changes in other comprehensive income from fair value changes in AFS fixed income assets held in the Corporate and Other segment ² | 1,600 | (1,400) | 1,500 | (1,400) |
| MLI's LICAT total ratio (change in percentage points) ³ | 3 | (3) | 3 | (2) |
| Net income attributed to shareholders | nil | nil | (100) | nil |
| (C\$ millions) Net income attributed to shareholders | nil | nil | (100) | nil |
| MLI's LICAT total ratio (change in percentage points) ³ | (3) | 3 | (3) | 3 |
| Potential impact¹ on net income of a parallel change in swap spreads: (C\$ millions) | -20bps | +20bps | -20bps | |
| | | | | +20bps |
| Net income attributed to shareholders | 100 | nil | nil | +20bps |

¹ All estimated sensitivities are approximate and based on a single parameter. No simple formula can accurately estimate ultimate future impact. Please refer to "Caution Related to Sensitivities" in our 2022 Management's Discussion and Analysis. ² The amount of gain or loss that can be realized on AFS fixed income assets held in the surplus segment depends on the aggregate amount of unrealized gain or loss. ³ In accordance with OSFI guidelines, lower interest rates and/or corporate bond spreads could trigger a switch to a more adverse prescribed interest stress scenario that would increase LICAT capital. Refer to the "Interest Rate and Spread Risk Sensitivities and Exposure Measures" section in our 2022 Management's Discussion and Analysis.

Potential impact on net income attributed to shareholders arising from a 10% change in public equity returns^{1,2}

| (C\$ millions) | | | 4Q2 | 22 | | |
|-----------------------------------------|---------------|----------|-------|---------------|----------|-------|
| | | -10% | | | +10% | |
| | Core earnings | Non-Core | Total | Core earnings | Non-Core | Total |
| S&P | (20) | (250) | (270) | 20 | 150 | 170 |
| TSX | _ | (140) | (140) | _ | 120 | 120 |
| EAFE (Excluding Hong Kong) ³ | (20) | (100) | (120) | 20 | 90 | 110 |
| HSI ³ | _ | (30) | (30) | _ | 30 | 30 |
| Total | (40) | (520) | (560) | 40 | 390 | 430 |

¹ All estimated sensitivities are approximate and based on a single parameter. No simple formula can accurately estimate ultimate future impact. Please refer to "Caution Related to Sensitivities" in our 2022 Management's Discussion and Analysis.

43 ² The table excludes the impacts from asset-based fees earned on assets under management and policyholder account value. ³ Consists largely of markets in Asia where we operate.

KPI definitions under IFRS 17¹

| | | Definition |
|---------------|--------------------------------------------------|------------------------------------------------------------------|
| | Core EPS growth | Year over Year core EPS growth |
| Profitability | Core ROE | Core earnings – Preferred dividends – Other equity distributions |
| riontability | | Average common shareholders' equity |
| | Expense efficiency ratio | Core general expenses |
| | | Core general expenses + Pre-tax core earnings |
| Financial | Leverage retie | LT debt + Capital instruments + Preferred shares |
| Strength | Leverage ratio | LT debt + Capital instruments + Total equity + CSM balance |
| | New business CSM growth | Year over Year new business CSM |
| | CSM balance growth | Year over Year CSM balance growth |
| Growth | Core earnings from highest potential businesses | Core earnings from highest potential businesses |
| | | Total core earnings |
| | Core earnings from Asia region (Insurance + WAM) | Core earnings from Asia region |
| | | Total core earnings |
| | Core earnings from LTC and VA | Core earnings from LTC + VA |
| Other | | Total core earnings |
| | Dividend payout ratio | Dividends per common share |
| | | Core EPS |

Non-GAAP and other financial measures

Manulife prepares its Consolidated Financial Statements in accordance with International Financial Reporting Standards ("IFRS") as issued by the International Accounting Standards Board. We use a number of non-GAAP and other financial measures to evaluate overall performance and to assess each of our businesses. This section includes information required by National Instrument 52-112 – Non-GAAP and Other Financial Measures Disclosure in respect of "specified financial measures" (as defined therein).

Non-GAAP financial measures include core earnings (loss); core earnings before income taxes, depreciation and amortization ("core EBITDA"); core general expenses; and Global WAM managed AUM. In addition, non-GAAP financial measures include the following stated on a constant exchange rate ("CER") basis: any of the foregoing non-GAAP financial measures and net income attributed to shareholders.

Non-GAAP ratios include core ROE; diluted core earnings per common share ("core EPS"); core EPS growth; common share core dividend payout ratio; expense efficiency ratio; core EBITDA margin; and net annualized fee income yield on average AUMA. In addition, non-GAAP ratios include the percentage growth/decline on a CER basis in any of the above non-GAAP financial measures; net income attributed to shareholders; general expenses; basic earnings per common share; and diluted earnings per common share.

Other specified financial measures include new business value ("NBV"); new business value margin ("NBV margin"); annualized premium equivalent ("APE") sales; gross flows; net flows; average assets under management and administration ("average AUMA"); remittances; any of the foregoing specified financial measures stated on a CER basis; and percentage growth/decline in any of the foregoing specified financial measures on a CER basis.

Non-GAAP financial measures and non-GAAP ratios are not standardized financial measures under GAAP and, therefore, might not be comparable to similar financial measures disclosed by other issuers.

For more information on the non-GAAP and other financial measures in this document, see the section "Non-GAAP and Other Financial Measures" in our 2022 Management's Discussion and Analysis, which is incorporated by reference and available on SEDAR at <u>www.sedar.com</u>.

46

Reconciliation: *Expense Efficiency Ratio*

| (C\$ millions, pre-tax and based on actual foreign exchange rates in effect in the applicable reporting period) | 2019 |
|------------------------------------------------------------------------------------------------------------------|--------|
| Core general expenses | 7,675 |
| Core earnings | 7,087 |
| Total – core earnings (pre-tax) and core general expenses | 14,762 |
| Expense efficiency ratio | 52.0% |
| Core general expenses: | |
| (C\$ millions, post-tax and based on actual foreign exchange rates in effect in the applicable reporting period) | 2019 |
| General expenses – financial statements | 7,686 |
| Less: General expenses included in items excluded from core earnings | |
| Restructuring charge | |
| Legal and Other expenses | 11 |
| Total | 11 |
| Total – core general expenses | 7,675 |

Reconciliation: Core earnings from *Asia*

| | | | 2017 |
|------------------------------------------------------------------------------------------------------------------|----------|-------------|------------|
| (C\$ millions, post-tax and based on actual foreign exchange rates in effect in the applicable reporting period) | Reported | Adjustments | Normalized |
| Core earnings of Asia region ¹ | 1,663 | _ | 1,663 |
| Core earnings - All other businesses excl. core investment gains | 2,502 | _ | 2,502 |
| Core investment gains | 400 | _ | 400 |
| Core earnings (post-tax) | 4,565 | _ | 4,565 |
| Items excluded from core earnings | (2,461) | _ | (2,461) |
| Net income (loss) attributed to shareholders (post-tax) | 2,104 | _ | 2,104 |
| Core earnings from Asia | 36% | | 36% |

Note: For additional reconciliations, please refer to the section "Non-GAAP and Other Financial Measures" in our 2022 Management's Discussion and Analysis and our 2021 Management's Discussion and Analysis, which are incorporated by reference and available on SEDAR at <u>www.sedar.com</u>. ¹ Includes core earnings from Asia segment and Global WAM's business in Asia.

Reconciliation: Core earnings from *LTC* & VA

| | | | 2017 |
|------------------------------------------------------------------------------------------------------------------|----------|-------------|------------|
| (C\$ millions, post-tax and based on actual foreign exchange rates in effect in the applicable reporting period) | Reported | Adjustments | Normalized |
| Core earnings of LTC and VA businesses ¹ | 1,112 | _ | 1,112 |
| Core earnings - All other businesses excl. core investment gains | 3,053 | _ | 3,053 |
| Core investment gains | 400 | _ | 400 |
| Core earnings (post-tax) | 4,565 | _ | 4,565 |
| Items excluded from core earnings | (2,461) | _ | (2,461) |
| Net income (loss) attributed to shareholders (post-tax) | 2,104 | _ | 2,104 |
| Core earnings from LTC and VA | 24% | | 24% |

Note: For additional reconciliations, please refer to the section "Non-GAAP and Other Financial Measures" in our 2022 Management's Discussion and Analysis and our 2021 Management's Discussion and Analysis, which are incorporated by reference and available on SEDAR at <u>www.sedar.com</u>. ¹ Includes core earnings from U.S. long-term care and Asia, Canada, and U.S. variable annuities businesses.

49

Reconciliation: GWAM core earnings and Core EBITDA margin

| (C\$ millions, post-tax and based on actual foreign exchange rates in effect in the applicable reporting period) | 2019 |
|------------------------------------------------------------------------------------------------------------------|---------|
| Core Earnings | \$1,021 |
| Tax-related items and other | 1 |
| Net Income | \$1,022 |

| (C\$ millions, based on actual foreign exchange rates in effect in the applicable reporting period) | 2019 |
|-----------------------------------------------------------------------------------------------------|---------|
| Core Earnings | \$1,021 |
| Core income tax (expense) recovery | 123 |
| Acquisition costs, other expenses | 311 |
| Deferred sales commissions | 81 |
| Core EBITDA | 1,536 |
| Global WAM Revenue | 5,595 |
| Core EBITDA Margin | 27.5% |

Reconciliation: *Core EPS*

| (based on actual foreign exchange rates in effect in the applicable reporting period) | 2017 | 2018 | 2019 |
|---------------------------------------------------------------------------------------|--------|--------|--------|
| Core earnings available to common shareholders (C\$ millions, post-tax) | 4,406 | 5,442 | 5,832 |
| Diluted weighted average common shares outstanding (millions) | 1,986 | 1,988 | 1,962 |
| Core earnings per share (\$ per common share) | \$2.22 | \$2.74 | \$2.97 |
| Core EPS growth | 13% | 24% | +8% |

| Core EPS, CER | 2017 | 2018 | 2019 |
|-------------------------------------------------------------------------|--------|--------|--------|
| Core earnings available to common shareholders (C\$ millions, post-tax) | 4,405 | 5,478 | 5,792 |
| Diluted weighted average common shares outstanding (millions) | 1,986 | 1,988 | 1,962 |
| Core earnings per share (\$ per common share) | \$2.22 | \$2.76 | \$2.95 |
| Core EPS growth, CER | 14% | 24% | +7% |

Note: Percentage change in core EPS growth is stated on a constant exchange rate basis and is a non-GAAP ratio. For additional reconciliations, please refer to the section "Non-GAAP and Other Financial Measures" in our 2022 Management's Discussion and Analysis and our 2021 Management's Discussion and Analysis, which are incorporated by reference and available on SEDAR at www.sedar.com.

Reconciliation: *Core ROE*

| C\$ millions, post-tax and based on actual foreign exchange rates in effect in the applicable reporting period) | 2018 | 2019 | 2020 |
|-----------------------------------------------------------------------------------------------------------------|----------|----------|----------|
| Core earnings available to common shareholders | \$5,442 | \$5,832 | \$5,346 |
| Average common shareholders' equity | \$39,848 | \$44,636 | \$49,145 |
| Core ROE (annualized) (%) | 13.7% | 13.1% | 10.9% |

Reconciliation: *Dividend Payout*

| (C\$) | 2018 | 2019 | 2020 |
|-----------------------------------------|------|------|------|
| Per share dividend | 0.91 | 1.00 | 1.12 |
| Core EPS | 2.74 | 2.97 | 2.75 |
| Common share core dividend payout ratio | 33% | 34% | 41% |

Investor Relations contact information

Hung Ko

VP, Group Investor Relations

hung_ko@manulife.com 416 806 9921

200 Bloor Street East Toronto, ON M4W 1E5 Jun Bu AVP, Investor Relations

jun_bu@manulife.com 437 423 8267

200 Bloor Street East Toronto, ON M4W 1E5

Yan Decelles

AVP, Investor Relations

yan_decelles@manulife.ca 438 869 7005

900 Boulevard de Maisonneuve Ouest, Montreal, QC

Fulin Liang

AVP, Investor Relations

fulin_liang@manulife.com 852 6280 5326

Manulife Tower, One Bay East, 83 Hoi Bun Road, Ngau Tau Kok, Kowloon, Hong Kong

